

Pact Innovation Plan 2nd edition

Discussed on 19 March 2026 at the PIP ed.2 Luncheon Dialogue

NEW Pact Innovation Plan online presence with interactive functions and up-to-date timelines:

<https://ggin.stimson.org/pip/>

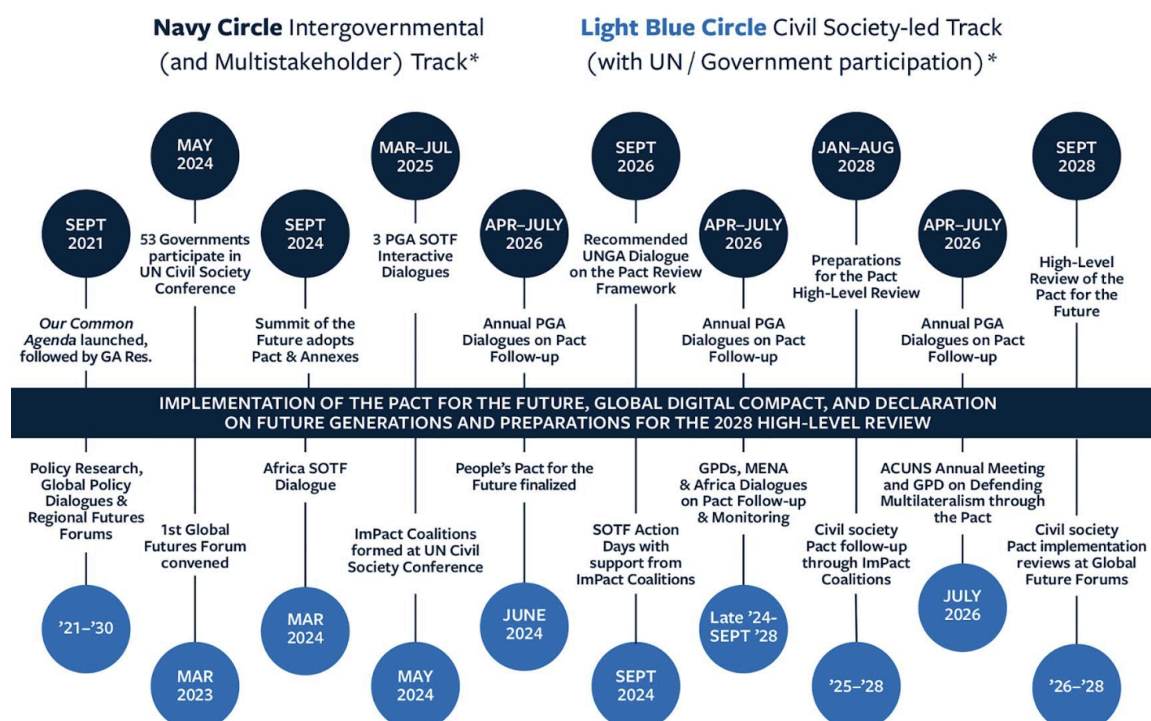
The **Pact Implementation Platform (PIP) 2nd edition** is designed to help catalyze deeper reflection, dialogue, and ambition in the follow-through process to the **Pact for the Future**. Building on the initial foundations of the PIP (ed.1), this latest iteration aims to spark a more forward-looking conversation among Member States and stakeholders about what meaningful implementation could look like in practice. Specifically, a chief purpose of PIP ed.2 is not simply to track commitments, but to stimulate strategic thinking around the most consequential actions emerging from the Pact—those that could shape the global agenda in the years leading up to the 2028 review and beyond. In doing so, the PIP seeks to create space for diplomats, practitioners, and experts to consider a fundamental question:

When the international community looks back in 2028, what will be remembered among the most important achievements and legacy-building innovations flowing from the 2024 Summit of the Future?

History shows that certain major milestones come to define global summits. The 2005 World Summit, for example, is widely remembered for the creation of the UN Peacebuilding Architecture, the Human Rights Commission's upgrade into a Council, and the adoption of the Responsibility to Protect. PIP ed.2 aims to help identify and shape similar breakthroughs emanating from the 2024 Summit. Through historical analysis, narrative messaging, visual tools, and a focused, forward-looking exploration of a small set of "Big 7" Actions, this iteration of the PIP intends to ignite a constructive conversation; through this exercise, we seek to further raise ambition, encourage creative thinking based on empirical evidence and globally identified needs, and take concrete steps toward the full realization of the Pact's most transformative commitments.

This handout is designed to elicit feedback from diplomats and other partners during the March 19, 2026 session of the Pact Innovation Forum. The goal is to refine the proposed menu of ideas further as an informal contribution to the upcoming PGA dialogues in 2026—and as future iterations of the Pact Innovation Plan (i.e., ed.3 and ed.4) continue to raise Pact implementation ambition.

Roadmap to the September 2028 High-Level Review of the Pact



Suggested “Big 7” Actions for Member States on the Road to 2028

The following proposed actions are presented for discussion and feedback as potential big-ticket “flagship commitments” for Member States. The goal is to encourage and facilitate messaging on a clear track record of memorable, high-impact outcomes from across the entire Pact for the Future.

Chapter 1: Action 4 - We will close the Sustainable Development Goal financing gap in developing countries.

Short-term goals (milestones) until 2028: scale-up concessional and multilateral development finance, including by expanding World Bank Group and regional development bank reform lending capacity. While multilateral development bank lending has grown significantly, with annual disbursements increasing from \$30 billion in 2000 to \$137 billion in 2024, the SDG financing needs are \$4 trillion, and expected to reach \$6.4 trillion by 2030 without significant international financial architecture reform. Leverage Special Drawing Rights (SDRs) more effectively, including re-channeling unused SDRs to vulnerable countries. Mobilize greater private sector funding for the SDGs, promoting SDG aligned investment standards at the national level. Identify the Pact as an integral part of SDG implementation in ongoing intergovernmental negotiations. Identify cross-cutting accelerators of Pact commitments (e.g., with Chapter 2, Action 13 (sub-action c) on striking a better balance between military expenditure and SDGs financings. Build on, through further strategic intergovernmental convenings, successful recent multilateral outcomes, such as FFD4.

Chapter 2: Action 16 - We will promote cooperation and understanding between Member States, defuse tensions, seek the pacific settlement of disputes and resolve conflicts.

Short-term goals (milestones) until 2028: Champion and raise the profile of the preventive diplomacy work of the Department of Political and Peacebuilding Affairs, including its Mediation Support Unit, and related parts of the UN system. Strengthen regional early-warning systems through organizations such as the African Union and the European Union. Encourage Member States to request or accept both UN and regional good offices and mediation services. Increase reporting on military expenditure to build trust through greater transparency. Redouble Security Council reform effort through text-based Intergovernmental Negotiations working from a “consolidated model,” while continuing to innovate the General Assembly’s complementary role on matters of international peace and security (see Pact Actions 40 and 42 below too, as well as Action 41).

Chapter 3: Action 30 - We will ensure that science, technology and innovation contribute to the full enjoyment of human rights by all.

Short-term goals (milestones) until 2028: With a special focus on this Action’s sub-action (b) on human rights, require human-rights impact assessments for emerging technologies, such as artificial intelligence and biometric systems. Build review mechanisms for the 2028 review of the Global Digital Compact in partnership with the Global Dialogue on AI Governance and Independent International Scientific Panel on AI. Integrate human rights standards into national AI and digital governance frameworks. Actively engage the private sector in dialogue, especially this July’s second convening in Geneva and next May’s (2027) third convening in New York of the Global Dialogue on AI Governance. Build further guardrails around new technologies-related resource extraction with the aim of greater environmental protection (leveraging SDG15, SDG14, SDG13, SDG12, SDG11).

Chapter 4: Action 36 - We will strengthen meaningful youth participation at the national level.

Short-term goals (milestones) until 2028: Promote creation of national youth advisory councils linked to government ministries or parliaments and focused, in particular, on delivering the 2030 Agenda and realising commitments in the World Program of Action on Youth. Build youth participation across UN Missions through investing in younger generation staff and Youth Delegate programs. Ensure that UN80 Initiative reforms do not disadvantage young staff in the system. Provide financial and institutional support to youth-led organisations seeking to participate in the UN agenda. Support ways for young people to learn about and even directly engage international policy-making,

including through Model UN, Parliamentary Debate, and Youth Caucuses or Citizen Assemblies. Support national youth representation at global and regional multilateral fora (e.g., through global networks such as the Y20). Embed the recently produced Core Principles for Meaningful Youth Participation in Intergovernmental Processes from the UN Youth Office in facilitating youth engagement in global and regional multilateral fora, and position these principles as a template for meaningful youth participation at the national level.

Chapter 5: Action 40 - We will strengthen our efforts in the framework of the intergovernmental negotiations on Security Council reform as a matter of priority and without delay.

Short-term goals (milestones) until 2028: Advance the Intergovernmental Negotiations on Security Council reform toward text-based negotiations working from a “consolidated model” to move discussions from principles and a focus on only working methods to the adoption of concrete structural reforms intended to strengthen the Council’s effectiveness and level of representation to better align with present-day realities. Promote improvements in Security Council working methods, transparency, and accountability, while strengthening coordination with the General Assembly when the Council is deadlocked. Institute a formal consultative mechanism for periodic dialogues between Council members and civil society—building on the successful Arria-formula dialogues conducted since 1992. Sustain political momentum through the good offices of the Secretary-General, ministerial engagement, diplomatic dialogue, and partnerships with civil society to support incremental but irreversible progress toward a more representative and effective Council.

Chapter 5: Action 42 - We will increase our efforts to revitalize the work of the General Assembly.

Short-term goals (milestones) until 2028: Undertake a comprehensive General Assembly mandate review as proposed by the UN80 Initiative’s open-ended ad hoc working group and arrive at concrete recommendations as a critical input into the September 2028, high-level review of the Pact. Consolidate overlapping debates and reporting requirements found within many new and recurring General Assembly mandates. Continue to pursue General Assembly working methods reforms through the Ad Hoc Working Group on the Revitalization of the Work of the General Assembly. Mobilize the General Assembly to serve as a central platform for facilitating constructive middle power diplomacy in support of effective conflict mediation, economic stabilization, and climate governance. Build the capacity of the General Assembly through greater engagement of external experts in its deliberations, especially in line with principle 10 of the Declaration on Future Generations for an inclusive, transparent, and effective multilateral system. Center the General Assembly as a primary vehicle for discussing and advancing Pact commitments, including through annual PGA Pact Follow Through dialogues and rigorous preparations for the September 2028 comprehensive review of the Pact during UNGA High-Level Week.

Chapter 5: Action 53 - We will develop a framework on measures of progress on sustainable development to complement and go beyond gross domestic product.

Short-term goals (milestones) until 2028: Expand data collection on environmental sustainability, inequality, well-being, and resilience. Work in cooperation with the High-Level Expert Group on Beyond GDP, building on their November 2025 interim report and upcoming April/May 2026 report, to develop concrete recommendations in the run-up to the September 2028 high-level review of the Pact. Consolidate lessons learnt from similar existing frameworks, such as the Human Development Index, in developing a consensus-based global framework on new measures of progress on sustainable development for possible voluntary adoption in many UN Member States. Employ these new measures of progress to shape the functioning of credit rating agencies and debt financing systems. Through these new measures of progress, incorporate novel well-being indicators into national development strategies. Integrate multidimensional indicators into national SDG reporting processes.

Additional suggested Actions with existing follow-up mechanisms ahead of 2028:

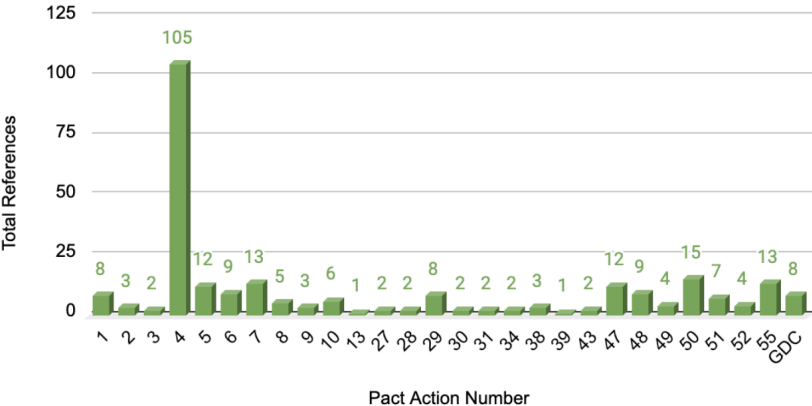
Action 3 - We will end hunger and eliminate food insecurity and all forms of malnutrition. The upcoming Food Security Summit in Dubai in September 2026, and the SDG Summit in 2027 will play critical roles in highlighting Action 3 on ending hunger and eliminating food insecurity and all forms of malnutrition.

Action 46 - We will ensure the effective enjoyment by all of all human rights and respond to new and emerging challenges. The revitalization of the UN’s humanitarian architecture, combined with the follow up from the Global Digital Compact, especially July’s second convening of the Global Dialogue on AI Governance in Geneva and next May’s (2027) third convening in New York are important in addressing human rights and other emerging challenges.

Action 55 - We will strengthen our partnerships to deliver on existing commitments and address new and emerging challenges. As the PIP and its associated Pact Innovation Forum and Pact Monitoring Toolkit track political will and commitment across stakeholders, it can help to demonstrate a strong political commitment to operationalizing the Pact and strengthening the partnership mechanisms mentioned under Action 55. Additionally, Coalition for the UN We Need’s upcoming Global Futures Forum provides another opportunity for active partnerships in Pact follow up.

Mapping the Pact Follow Through Landscape

Implementation References to Pact for the Future Actions in the FfD4 Outcome



This illustration previews a map of existing and potential follow-up in support of the Pact for the Future implementation. Our research found that Action 4 (“Closing the SDG Financing Gap”) is the most frequently referenced action in the FfD4 outcome. The outcome also advances financial architecture reform Actions (47–52), strengthens partnership cooperation (Action 55), and reinforces climate, environmental, and governance-related commitments. The extensive pattern and depth of references indicate that FfD4 functions as a key platform for delivering on the Pact’s financing and

institutional reform agenda.

Annex: Pact Innovation Plan Headline Moments in 2024 and 2025

Summit of the Future Follow-through Retreat: 25-26 November 2024 | [Summary Report](#) and updated [Pact Innovation Forum](#), [Pact Innovation Plan](#), and [Pact Monitoring Toolkit](#) concept notes

Informal Expert Level Roundtable on a Pact Innovation Plan: 27 February 2025 | [Summary Report](#)

Pact Innovation E-Consultation: 20 March - 30 April 2025 | [Summary Report](#)

[Global Governance Innovation Report 2025](#): “Taking the Pact for the Future Forward: A Multistakeholder Governance Approach”

Informal Ambassadorial-Level Roundtable on a Pact Innovation Forum: 10 July 2025 | [Summary Report](#)

UNGA@80 Pact Innovation Forum High-Level Breakfast Dialogue: 24 September 2025 | [Summary Report](#)

Pact Innovation Forum Pocantico Retreat – Planning for 2026: 24–25 November 2025 | [Synthesis Summary](#)

<https://ggin.stimson.org/pact-innovation-forum-new-look/>

UNGA Pact Follow-Up Timeline

(Jan–Dec 2026)*

Pact Chapter Key

Sustainable Development and Financing for Development

International Peace and Security

Science, Technology and Innovation and Digital Cooperation

Youth and Future Generations

Transforming Global Governance

JAN / FEB

26-28 AND 30 JANUARY, 4-6 AND 20 FEBRUARY

Committee on Non-Governmental Organizations
A7, A16, A46, A55

2-13 FEBRUARY

Intergovernmental Negotiating Committee on the United Nations Framework Convention on International Tax Cooperation, Fourth session
A4, A24, A47-52

2-20 FEBRUARY

Committee on the Elimination of Discrimination against Women, Ninety-second session
A7, A8, A18, A31, A46

4 FEBRUARY

ECOSOC Special Meeting on Financial Integrity
A1, A2, A4, A5, A6, A9, A10, A12, A24, A34, A43, A47-A53

MAR

9-19 MARCH

Commission on the Status of Women
A7, A8, A19, A31, A46

31 MARCH

Report release by the Informal Ad Hoc Working Group on the Mandate Implementation Review of UN80, led by Jamaica and New Zealand
Whole Pact

DEADLINE 31 MARCH

Technical cooperation initiated with select Member States, upon request, to support implementation of the Declaration
A34-37

APR

20 APRIL

Webcast Interactive Dialogues with Candidates in the General Assembly
A38, A39, A42, A45, A55

APRIL 2026

First PGA Dialogue on Pact for the Future Follow-through and Linkages to the UN80 Initiative
Whole Pact

20-24 APRIL

2026 Financing for Development (FFD) Forum
A2, A4, A5, A6, A47-A52

27 APRIL TO 22 MAY

2026 Review Conference of the Parties to the Treaty on the Non-Proliferation of Nuclear Weapons
A25

MAY

6 MAY

11th Multi-stakeholder Forum on Science, Technology and Innovation for the Sustainable Development Goals
A28-A33

DEADLINE 31 MAY

Presentation of the SG's Report on the Future of Peace Operations
A21

ANTICIPATED BETWEEN MAY AND JULY 2026

Second PGA Dialogue on Pact for the Future Follow-through
Whole Pact

JUNE

9-11 JUNE

Conference of the States Parties to the Convention on the Rights of Persons with Disabilities, Nineteenth session
A7, A46

17-19 JUNE

ECOSOC Humanitarian Affairs Segment
A1, A2, A6, A7, A15, A46, A54

ANTICIPATED JUNE

Ad Hoc Working Group on the Revitalization of the work of the General Assembly
A38, A42, A45

JULY

6-10 JULY

World Summit on the Information Society
A28-A33

JULY

Global Dialogue on AI Governance in Geneva
A28-A33

6-15 JULY

High-Level Political Forum 2026 – SDGs 6, 7, 9, 11, 17
SDG 6 - Water and Sanitation - A6, A10
SDG 7 - Energy - A6, A9, A52
SDG 9 - Industry - A4, A29
SDG 11 - Sustainable Transport - A6, A9
SDG 17 - Partnerships - A4, A5, A47-52, A55

SEPT

8-22 SEPTEMBER

81st Session of the UN General Assembly (UNGA 81) Opening and General Debate
A1, A9, A13, A38, A39, A45, A47, A54, A55

SEPTEMBER

General Assembly, First Committee, 80th session: Disarmament and International Security
A13, A14, A18-A27, A41, A44, A56

SEPTEMBER

General Assembly, Sixth Committee, 80th session: Legal
A17, A22, A23, A24

26 SEPTEMBER

International Day for the Total Elimination of Nuclear Weapons
A25, A26

SEPTEMBER

General Assembly, Fourth Committee, 80th session: Special Political and Decolonization
A18, A21, A44, A56

SEPTEMBER

General Assembly, Fifth Committee, 80th session: Administrative and Budgetary
A4, A21, A39, A40, A45

SEPTEMBER

General Assembly, Second Committee, 80th session: Economic and Financial
A1, A2, A4, A5, A6, A9, A10, A12, A24, A34, A43, A47-A53

SEPTEMBER

General Assembly, Third Committee, 80th session: Social, Humanitarian and Cultural
A2, A6, A7, A8, A11, A13, A14, A15, A19, A20, A23, A24, A27, A34, A35, A36, A37, A46

OCT

ANTICIPATED 24 OCTOBER 2026

80th Anniversary of the UN Charter
Whole Pact

Original Figure, compiled by Stimson Center. *Dates accurate as of March 19, 2026.